



**CABINET  
AGENDA**  
for the meeting  
on  
15 November 2021  
at  
6.30 pm

**To: Croydon Cabinet Members:**

Councillor Hamida Ali, Leader of the Council  
Councillor Stuart King, Deputy Leader (Statutory) and Cabinet Member for Croydon Renewal  
Councillor Muhammad Ali, Cabinet Member for Sustainable Croydon  
Councillor Janet Campbell, Cabinet Member for Families, Health & Social Care  
Councillor Alisa Flemming, Cabinet Member for Children, Young People & Learning  
Councillor Patricia Hay-Justice, Cabinet Member for Homes  
Councillor Oliver Lewis, Cabinet Member for Culture & Regeneration  
Councillor Manju Shahul-Hameed, Cabinet Member for Communities, Safety and Business Recovery  
Councillor Callton Young OBE, Cabinet Member for Resources & Financial Governance

Invited participants: All other Members of the Council

A meeting of the **CABINET** which you are hereby summoned to attend, will be held on **Monday, 15 November 2021 at 6.30 pm** in **Council Chamber, Town Hall, Katharine Street, Croydon CR0 1NX**

Katherine Kerswell  
London Borough of Croydon  
Bernard Weatherill House  
8 Mint Walk, Croydon CR0 1EA

Victoria Lower  
020 8726 6000 x14773  
victoria.lower@croydon.gov.uk  
www.croydon.gov.uk/meetings  
5 November 2021

Residents are able to attend this meeting in person, however we recommend that you watch the meeting remotely via the following link:

<https://webcasting.croydon.gov.uk/13707-Cabinet>

If you would like to attend in person please note that spaces are limited and are allocated on a first come first served basis. If you would like to attend in person please email [democratic.services@croydon.gov.uk](mailto:democratic.services@croydon.gov.uk) by 5.00pm the day prior to the meeting to register your interest.

If you would like to record the meeting, we ask that you read the guidance on the recording of public meetings here before attending. The agenda papers for all Council meetings are available on the Council website [www.croydon.gov.uk/meetings](http://www.croydon.gov.uk/meetings)

If you require any assistance, please contact Victoria Lower 020 8726 6000 x14773 as detailed above.

## AGENDA – PART A

**1. Apologies for Absence**

**2. Minutes of the previous meeting (Pages 7 - 28)**

To approve the minutes of the meeting held on 18 October 2021 as an accurate record.

**3. Disclosure of Interests**

Disclosure of Interests Members and co-opted Members of the Council are reminded that, in accordance with the Council's Code of Conduct and the statutory provisions of the Localism Act, they are required to consider **in advance of each meeting** whether they have a disclosable pecuniary interest (DPI), an other registrable interest (ORI) or a non-registrable interest (NRI) in relation to any matter on the agenda. If advice is needed, Members should contact the Monitoring Officer **in good time before the meeting**.

If any Member or co-opted Member of the Council identifies a DPI or ORI which they have not already registered on the Council's register of interests or which requires updating, they should complete the disclosure form which can be obtained from Democratic Services at any time, copies of which will be available at the meeting for return to the Monitoring Officer.

Members and co-opted Members are required to disclose any DPIs and ORIs at the meeting.

- Where the matter relates to a DPI they may not participate in any discussion or vote on the matter and must not stay in the meeting unless granted a dispensation.
- Where the matter relates to an ORI they may not vote on the matter unless granted a dispensation.
- Where a Member or co-opted Member has an NRI which directly relates to their financial interest or wellbeing, or that of a relative or close associate, they must disclose the interest at the meeting, may not take part in any discussion or vote on the matter and must not stay in the meeting unless granted a dispensation. Where a matter affects the NRI of a Member or co-opted Member, section 9 of Appendix B of the Code of Conduct sets out the test which must be applied by the Member to decide whether disclosure is required.

The Chair will invite Members to make their disclosure orally at the commencement of Agenda item 3, to be recorded in the minutes.

**4. Urgent Business (If any)**

To receive notice of any business not on the agenda which in the opinion of the Chair, by reason of special circumstances, be considered as a matter of urgency.

- 5. Community Safety Strategy (Pages 29 - 84)**  
Cabinet Member: Cabinet Member for Communities, Safety & Business Recovery, Councillor Manju Shahul-Hameed  
Officer: Interim Corporate Director of Sustainable Communities, Regeneration & Economic Recovery, Sarah Hayward  
Key decision: no
- 6. Governance of Brick By Brick Croydon Ltd. (Pages 85 - 110)**  
Cabinet Member: Leader of the Council, Councillor Hamida Ali  
Officer: Interim Corporate Director of Resources, Richard Ennis  
Key decision: no
- 7. 1st Quarterly update on progress of performance for Brick by Brick Croydon Ltd. (Pages 111 - 118)**  
Cabinet Member: Leader of the Council, Councillor Hamida Ali  
Officer: Interim Corporate Director of Resources, Richard Ennis  
Key decision: no
- 8. Financial Performance Report - Month 6 (September 2021) (Pages 119 - 148)**  
Cabinet Member: Cabinet Member for Croydon Renewal, Councillor Stuart King and Cabinet Member for Resources & Financial Governance, Councillor Callton Young  
Officer: Interim Corporate Director of Resources, Richard Ennis  
Key decision: no
- 9. Finance, Performance & Risk performance report (Croydon Renewal and Improvement Plan) (Pages 149 - 204)**  
Cabinet Member: Leader of the Council, Councillor Hamida Ali  
Officer: Interim Assistant Chief Executive, Elaine Jackson  
Key decision: no
- 10. Scrutiny Stage 1: Recommendations from Scrutiny (Pages 205 - 232)**  
Cabinet Member: Leader of the Council, Councillor Hamida Ali  
Officer: Interim Monitoring Officer, John Jones  
Key decision: no
- 11. Investing in our Borough (Pages 233 - 360)**  
Cabinet Member: Cabinet Member Resources & Financial Governance, Councillor Callton Young  
Officer: Interim Corporate Director of Resources, Richard Ennis  
Key decision: no

a) **Contracts for the Receipt, Bulking, Haulage, and Treatment of Food Waste and Green Waste** (Pages 361 - 388)

Cabinet Member: Cabinet Member for Sustainable Croydon, Councillor Muhammad Ali

Officer: Interim Corporate Director of Sustainable Communities, Regeneration & Economic Recovery, Sarah Hayward

Key decision: yes

**12. Exclusion of the Press and Public**

The following motion is to be moved and seconded where it is proposed to exclude the press and public from the remainder of a meeting:

“That, under Section 100A(4) of the Local Government Act, 1972, the press and public be excluded from the meeting for the following items of business on the grounds that it involves the likely disclosure of exempt information falling within those paragraphs indicated in Part 1 of Schedule 12A of the Local Government Act 1972, as amended.”

**PART B AGENDA**

**13. 1st Quarterly Update on Progress of Performance for Brick by Brick Croydon Ltd.** (Pages 389 - 398)

Cabinet Member: Leader of the Council, Councillor Hamida Ali

Officer: Interim Corporate Director of Resources, Richard Ennis

Key decision: no

**14. Contracts for the Receipt, Bulking, Haulage, and Treatment of Food Waste and Green Waste** (Pages 399 - 424)

Cabinet Member: Cabinet Member for Sustainable Croydon, Councillor Muhammad Ali

Officer: Interim Corporate Director of Sustainable Communities, Regeneration & Economic Recovery, Sarah Hayward

Key decision: yes